TOMRA INVESTOR PRESENTATION





SAVE THE DATE

2013 CAPITAL MARKETS DAY BRUSSELS - NOV 6



TOMRA was founded on an innovation in 1972 that began with design, manufacturing and sale of reverse vending machines (RVMs) for automated collection of used beverage containers

Today, TOMRA creates sensor-based solutions for optimal resource productivity



THE WORLD POPULATION AND STANDARD OF LIVING IS INCREASING DRAMATICALLY







RESOURCE PRODUCTIVITY MUST INCREASE TO ENSURE SUSTAINABLE DEVELOPMENT





THE DAWN OF THE RESOURCE REVOLUTION

THE CHALLENGE:

THE OPPORTUNITY:

3 billion more middle-class

consumers expected to be in the

global economy by 2030

Up to \$1.1 trillion spent annually on resource subsidies

\$2.9 trillion of savings in

2030 from capturing the resource productivity potential

At least \$1 trillion

more investment in the resource system needed each year to meet future resource demands





TOMRA creates sensor-based solutions for optimal resource productivity



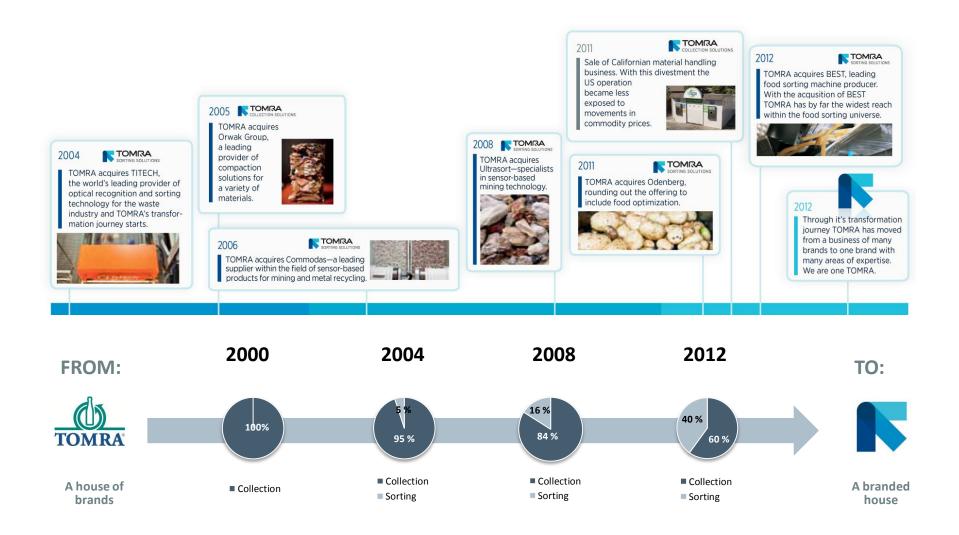


LEADING THE RESOURCE REVOLUTION



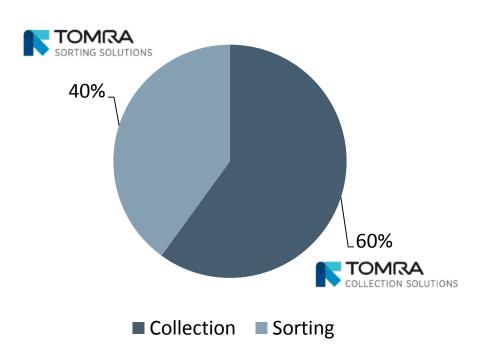


THE TOMRA TRANSFORMATION JOURNEY





CREATING VALUE THROUGH TWO STRONG BUSINESS AREAS



Two strong areas for value creation







- Stable
- High margins
- Low cyclicality

- High growth
- High margins
- Medium cyclicality

High technology - sustainable business

Source: Rounded proforma revenue figures after BEST acquisition



TOMRA'S TWO BUSINESS AREAS



SORTING SOLUTIONS

REVERSE VENDING

Share of '12 sales*

~43%

Employees

960

Customers

Grocery retailers

Market share

~65%

COMPACTION

Share of '12 sales*

~4%

Employees

75

Customers

Retail, manufacturing industry, restaurant, catering & hotel, warehouse & distribution

Market share

~15-20% in active markets

MATERIAL RECOVERY

Share of '12 sales*

~13%

Employees

400

Customers

Grocery retailers and beverage manufacturers

Market share

~60% in USA (markets served)

RECYCLING

~13%

190

Material recovery facilities, scrap dealers, metal shredder operators

~50-60%

MINING

~3%

50

Mining companies

~40-60%

FOOD

~24%

560

Food growers, packers and processors

~25%

^{*} Based on 2012 proforma numbers (including BEST for the full year)



TOMRA INSTALLED BASE

TOMRA COLLECTION SOLUTIONS



TOMRA SORTING SOLUTIONS



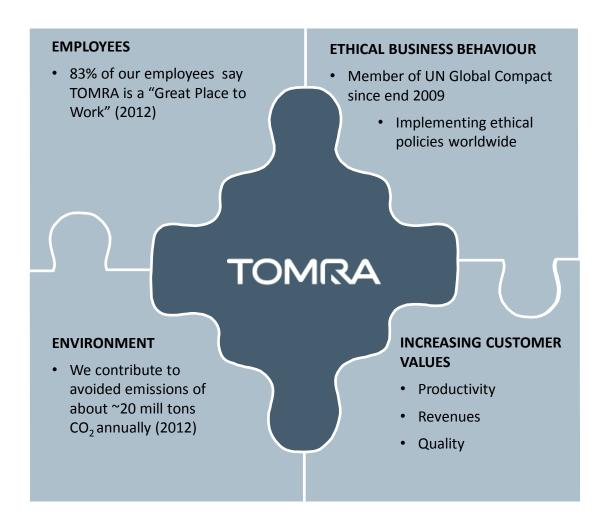
REVERSE VENDING		COMPACTION	
Nordic	~15,300	Nordic	~16,500
Germany	~24,400	UK	~17,500
Other Europe	~12,500	Other Europe	~28,200
Japan	~650	Asia/Oceania	~4,100
North America	~17,000	North America	~4,200
South America	~1,050	Middle East/Africa	~500
TOTAL	~70,900	TOTAL	~71,000

RECYCLING		MINING		FOOD	
Europe US / Canada Asia Other	~2,180 ~620 ~270 ~400	Europe US / Canada Australia South Africa Other	~70 ~35 ~20 ~50 ~25	Europe US/Canada Asia/Oceania South America Middle East/ Africa	~3,265 ~2,580 ~450 ~190 ~515
TOTAL	~3,470	TOTAL	~200	TOTAL	~7,000

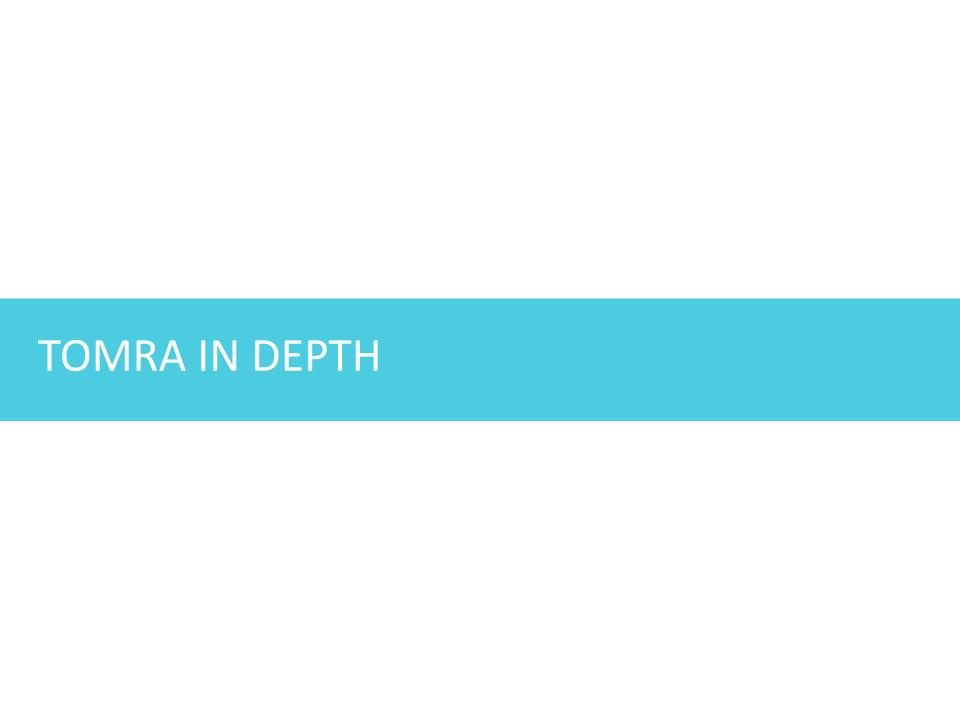
Numbers per year end 2012



USING THE POWER OF BUSINESS TO DO GOOD







TOMRA Collection Solutions













THE USED BEVERAGE CONTAINER RECYCLING VALUE CHAIN

Generic used beverage container (UBC) recycling value chain



RVM-based UBC recycling value chain



RVM PRODUCT PORTFOLIO



TOMRA RECOGNITION TECHNOLOGY

TOMRA's reverse vending machines are equipped with TOMRA's unique patented container recognition technology, Sure Return™. This technology provides continuous video surveillance of inserted items, ensuring correct deposit refunds, the best protection against fraud, and the market's fastest return process for your customers.



T-820 is in addition equipped with True Vision™ crate recognition technology offering premium recognition and classification performance, even in the most complex markets. This patented high quality optical system also offers the best fraud protection and the fastest user interface available.



CORRECT REFUND

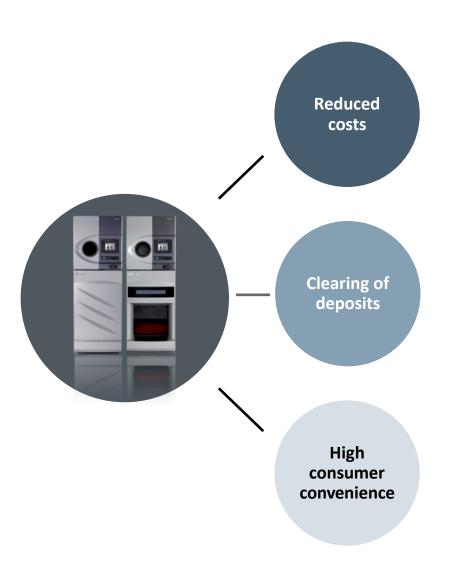




BEST FRAUD PROTECTION



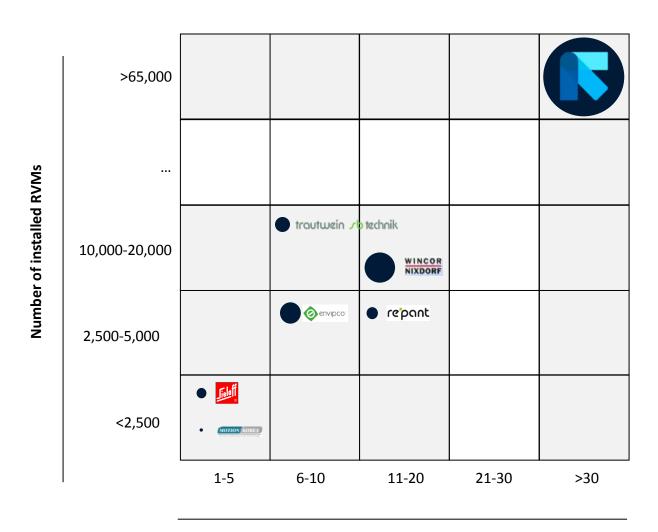
RVM VALUE PROPOSITION



- RVMs reduce need for manual labour and will typically have a payback period of 12-18 months for medium sized stores
- Improved logistics and handling
- RVMs keep track of all deposit transactions –
 in Germany alone the total transaction volume
 has an annual value in excess of ~4 bn EUR
- RVMs have several fraud detection features to prevent paying out deposit on non-eligible containers
- RVMs make it convenient and easy for consumers to return their empty containers
- RVMs are clean and efficient and ensure correct redemption of containers



COMPETITIVE LANDSCAPE



Annual revenue from RVM

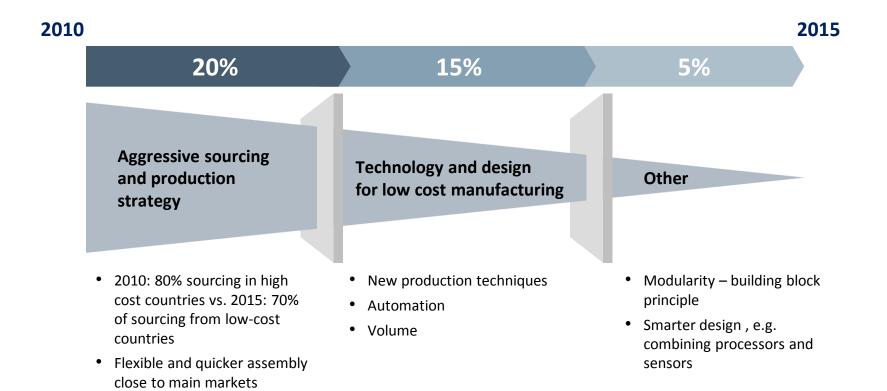
Number of RVM markets

Source: TOMRA estimates and analysis



COST LEADER AMBITION

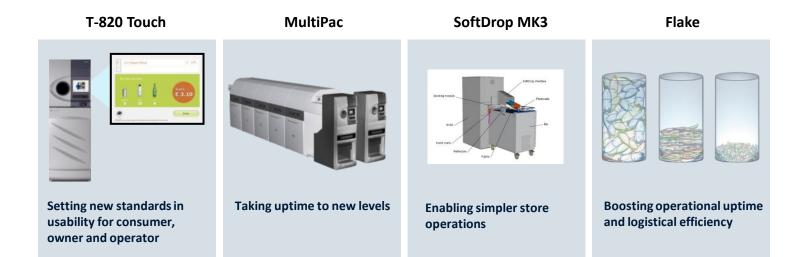
Ambition: Reduce COGS on new RVMs by 40% from 2010 to 2015



Project on track: Halfway in time & halfway in cost reduction



RECENT TOMRA INNOVATIONS







PRESENT AND PROSPECTIVE DEPOSIT SCHEMES

Canada

Saskatchewan Manitoba Alberta Ontario Northwest Territories Nunavut Yukon Prince Edward Island Nova Scotia New Brunswick Newfoundland Quebec



Europe

Norway Scotland Iceland Spain Finland

Sweden
Croatia Czech Republic
Germany Montenegro
Denmark Serbia
Netherlands Lithuania
Israel Latvia

Estonia

Australia

Northern Territory South Australia

General Australia

USA

Hawaii Iowa Michigan

California Florida
Oregon Georgia
Conneticut North Carolina
New York Virginia
Massachusettes Kentucky
Vermont Missouri
Maine

States / provinces with a running deposit system

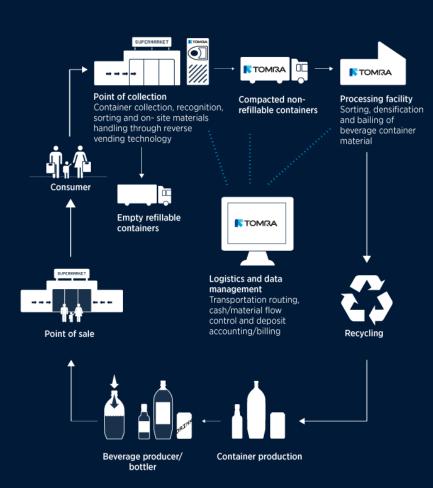
States / provinces in advanced discussion

States / provinces in Initial discussions

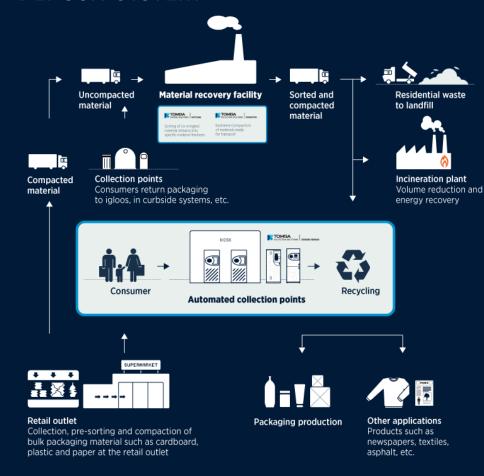


THE BOTTLE RECYCLE LOOP

NON-DEPOSIT SYSTEM



DEPOSIT SYSTEM



COLLECTION SOLUTIONS – FINANCIAL DASHBOARD

Material Material **RVM** Orwak **RVM** Orwak Recovery Recovery Industry growth **Market share** 0-3% 0-5% 3-5% 65% 80% 25% Geographical diversity Recurring revenue 90-100% ~75% 25% 20-30 markets 10 markets 30 markets Profitability (ROCE)* Cyclicality ~15% 10-15% 30-40% Medium Low Low

TARGETS 2010 -2015

Yearly growth 4 – 8% 40% reduced COGS on new RVM machines from 2010 to 2015 EBITA-margin 17%-22%



TOMRA Sorting Solutions



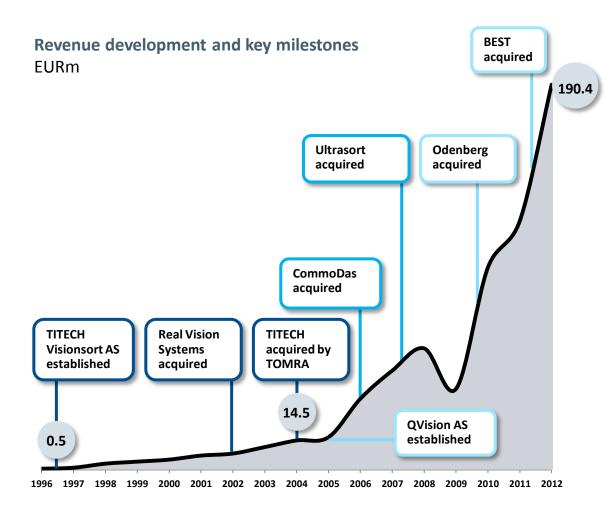








STRONG REVENUE GROWTH SINCE INCEPTION IN 1996



- Total revenue growth (organic plus inorganic) of ~37% per year from 2004-12
 - Organic growth for the same period was ~21%
- Technology base and segment/application knowledge expanded both through acquisitions and in-house ventures

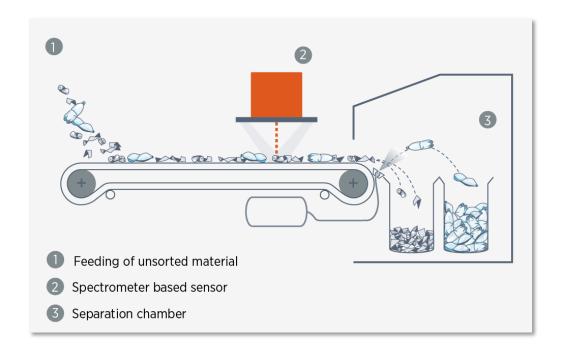
Growth driven by:

- Price increases in food,
 commodities & landfill costs
- Favorable changes in regulatory framework (DSD, WEEE, ELV, etc)
- Strong sales and service network
- Technology leadership
- Higher quality and food safety demands



OUR CORE TECHNOLOGY: THE EYES AND BRAIN OF SORTING AND PROCESSING

- High-tech sensors to identify objects on a transport system
- High speed processing of information (material, shape, size, color, defect, damage and location of objects)
- Precise sorting by air jets or mechanical fingers
- Product specific equipment design often including multiple technologies to maximize sorting efficiency







A COMMON SENSOR BASED TECHNOLOGY PORTFOLIO

	[m]
	10 ⁻¹²
Gamma- radiation	10-11
radiation	10 ⁻¹⁰
X-ray	10 -9
	10-8
Ultraviolett (UV)	10 ⁻⁷
, ,	10 ⁻⁶
Visible light (VIS)	_ 10 ⁻⁵
Near Infrared (NIR)	10-4
Infrarot (IR)	10 ⁻³
illiaiot (ik)	10-2
Microwaves	10 ⁻¹
	10 ¹
Radio waves	10 ²
All I	10 ³
Alternating current (AC)	10 ⁴
ι, ιο,	

Sensor/ Technology	Material Property	Segment
RM (Radiometric)	Natural Gamma Radiation	Mining
XRT (X-ray transmission) Low Energy X-ray	Atomic Density	Recycling, Mining, Food
XRF	X ray fluorescence (Elemental Spectroscopy)	Recycling, Mining
COLOR (CCD Color Camera)	Reflection, Absorption, Transmission	Recycling, Mining, Food
Laser attenuation and PM (Photometric)	Monochromatic Reflection /Absorption of Laser Light Scattering analysis of Laser Light	Mining, Food
NIR / MIR (Near/Medium Infrared Spectrometry)	Reflection, Absorption (Molecular Spectroscopy)	Recycling, Mining, Food
LIBS	Laser induced breakdown spectroscopy	Recycling, Mining
EM (Electro- Magnetic sensor)	Conductivity, permeability	Recycling, Mining, Food



CUTTING-EDGE TECHNOLOGY DRIVEN BY SIGNIFICANT INVESTMENTS IN R&D

SENSOR PORTFOLIO

Electromagnetic Sensor (EM)

Material property detected: electromagnetic properties like conductivity and permeability

Radiometry (RM)

Material property detected: radioactivity

CCD Color Camera (COLOR)

Material property detected: color properties in the color are as red, green and blue

IR Camera (IR)

Material property detected: heat conductivity and heat dissipation

X-ray Transmission (XRT)

Material property detected: specific atomic density irrespective of size, moisture or pollution level

X-ray Fluorescence (XRF)

Material Property detected: elemental composition

Visible Light Spectrometry (VIS)

Material property detected: visible spectrum for transparent and opaque materials

Near-Infrared Spectrometry (NIR)

Material property detected: specific and unique spectral properties of reflected light in the near-infrared spectrum

Laser

Material property detected: scattering of laser light

Infrared Transmission (IRT)

Material property detected: light absorption

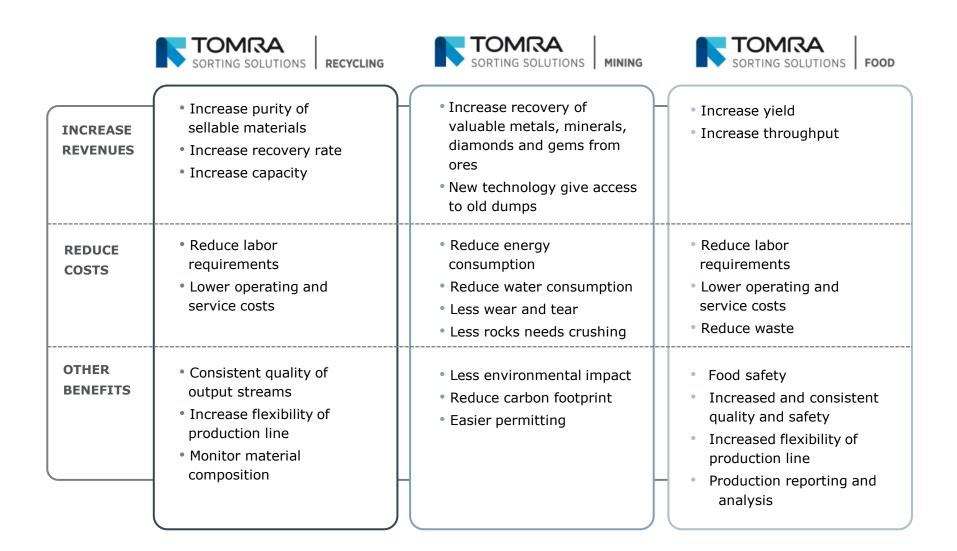
- In-house R & D department with more than 305 people
- Partnership with leading R&D institutions: SINTEF, CTR, Fraunhofer ILT; universities like RWTH and Brussels
- 8% of revenue invested in R&D
- 15 test centers worldwide



Test center in Koblenz. Germany

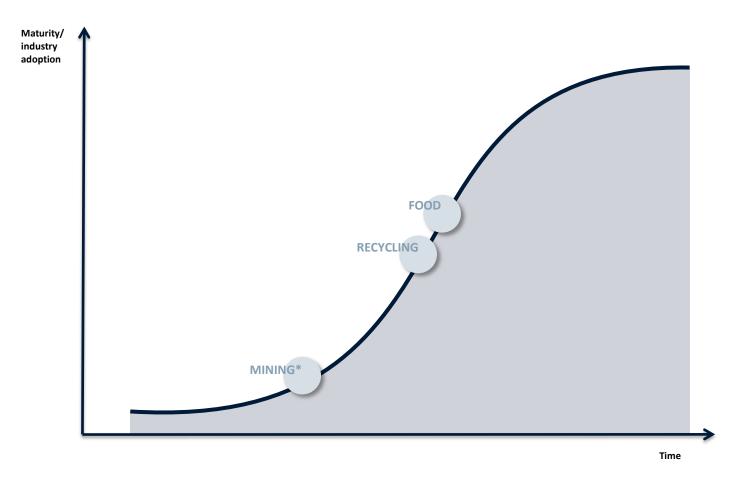


WHY SENSOR-BASED SORTING?





ADOPTION OF SENSOR-BASED SORTING AT DIFFERENT MATURITY LEVELS



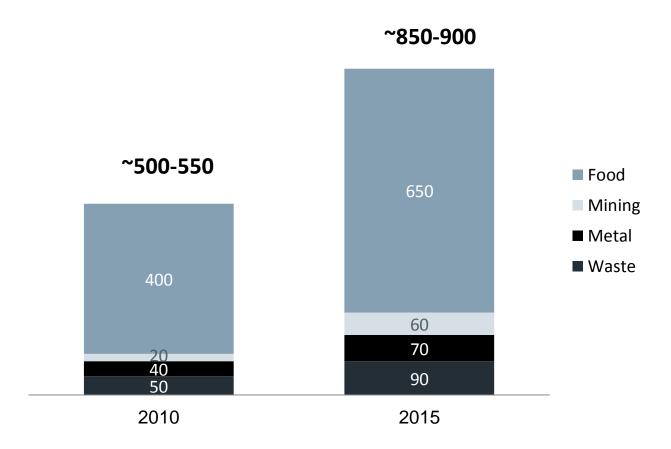
^{*} In certain mining sub-segments, such as industrial minerals and diamonds, sensor-based sorting is a more mature technology.



MARKET SIZE AND POTENTIAL

Total annual market size for different sensor-based sorting segments

EUR million



Source: TOMRA estimates and analysis



TOMRA SORTING: OUR STRATEGY

- 1 Expand geographically
- Aggressively target promising regions and markets
- · Leverage market presence across entire portfolio

- Maintain technology leadership position
- Continue to invest heavily in R&D
- Bring new and enabling technology to the market
- Further develop web of partners

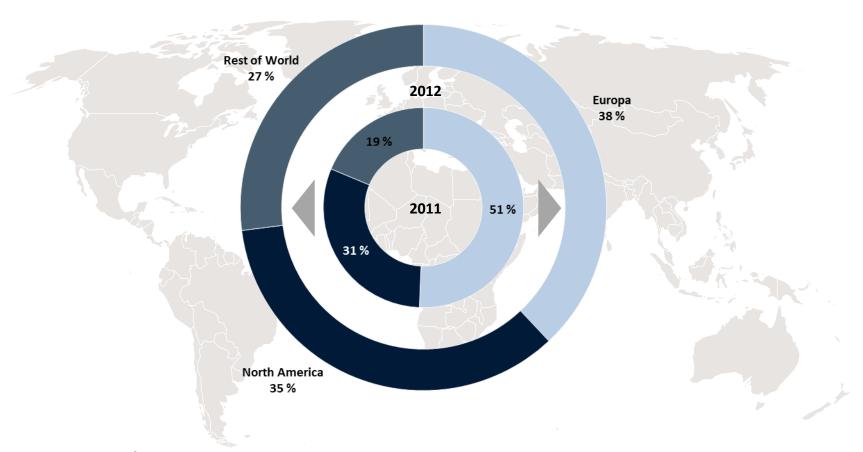
3 Cost leadership

- Utilize our market leader position to maximize economies of scale effect
- Effective sourcing in combination with product friendly R&D
- M&A to consolidate market and enter new business streams
- New verticals/business streams in sensor-based sorting
- Increase footprint and scale through consolidation
- *Now added through latest acquisition of BEST*



TOMRA SORTING: GEOGRAPHICAL EXPANSION

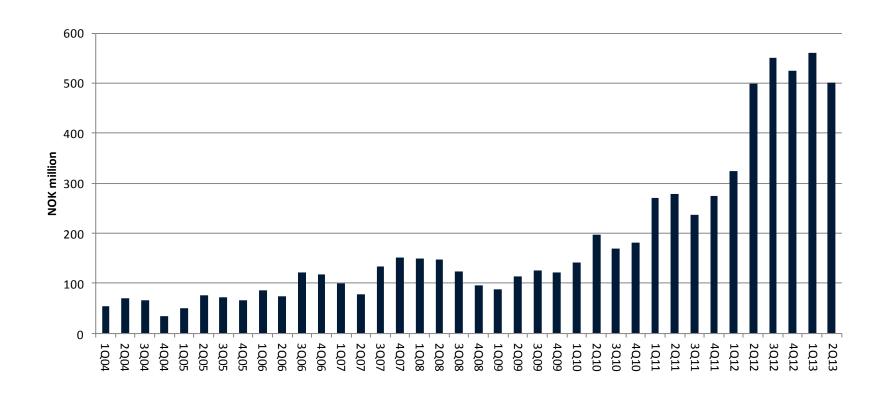




- Expansion into food through acquisitions brought a strong North American presence
- ROW is the focus for geographical expansion going forward in order to capture the growth in new markets



TOMRA SORTING: ORDER BACKLOG DEVELOPMENT





FINANCIAL DASHBOARD – SORTING SOLUTIONS





Recurring revenue



Profitability (ROCE)*



TARGETS 2010 -2015

Yearly organic growth 10-15% Geographical expansion EBITA-margin 18-23%



Geographical diversity







Cyclicality









TOMRA SORTING FOOD – SECURING QUALITY, EFFICIENCY, AND PRODUCTIVITY



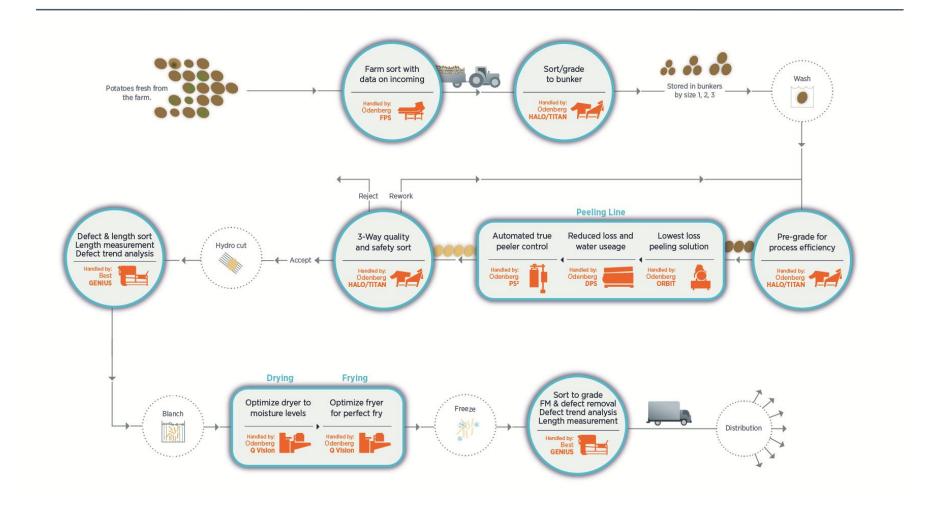
SYNERGIES IN THE FOOD DIVISION

BEST and ODENBERG – True complimentary companies





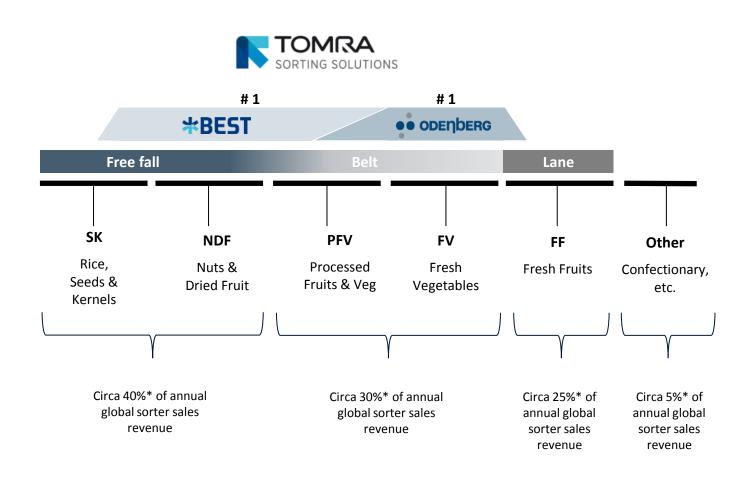
FROM FARM TO FORK: SOLUTIONS THROUGHOUT THE VALUE CHAIN



Providing access to data points throughout the value chain



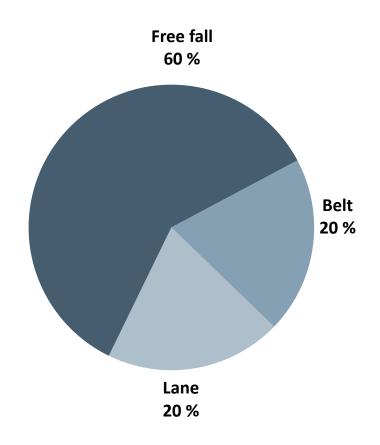
AFTER ACQUIRING BEST TOMRA HAS A BROAD FOOTPRINT WITHIN THE FOOD SORTING UNIVERSE



* TOMRA estimates



THREE WAYS OF SORTING WITHIN THE FOOD SEGMENT



Free fall (Channel / Chute)				
Application	Seeds, rice, grains			
Companies	Buhler, Key, Best , Satake, Daewon, Hefei, Orange			
Sensor tech.	Camera (simple)			

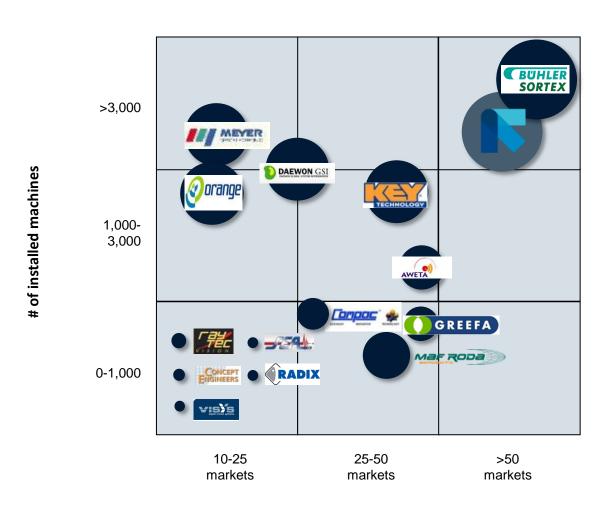
Belt	
Application	Prepared /preserved veg. and fruit
Companies	Best, Key, Odenberg, Raytec
Sensor tech.	Several (complex)

Lane	
Application	Fresh produce
Companies	MAF, Aweta, Greefa, Compac
Sensor tech.	Several (medium)

Note: Piechart showing estimated total revenue within the food sorting segment



FOOD MARKET POSITIONING - SIZE AND PRESENCE



Revenue from sensor-based sorting

Geographic presence

Source: TOMRA estimates and analysis



FOOD: APPLICATIONS AND SENSOR TECHNOLOGY



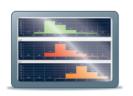
	РОТАТО	FRUIT	VEGETABLE	MEAT/SEAFOOD
FOOD	• Whole • Field • Seed • Table/ware • Sweet • Processed • Peeled	• Tomato • Citrus • Dried fruits • Nuts • Peach & pear	 Beet Corn Carrot Green bean Jalapenos/ Pepper Onion Pickles Cucumbers 	• Beef • Pork • Seafood
SENSOR TECHNOLOGY	NIR VIS	NIR VIS	NIR VIS	NIR VIS
	A			

Prunes Prunes Craisins Pecans Pistachios Seeds Walnuts Pood Apricots Blackberries Blueberries Cranberries Cranberries Pineapple Raspberries Strawberries Apples Apricots Blackberries Carrots Carrots Carrots Carrots Carrots French fries Carrots Carrot	FRESH CUT FRUIT VEGETABLES POTATO SEAFOO					
• Raisins • Figs • Prunes • Craisins • Craisins • Cashews • Hazelnuts • Mixed salad • Leaves • Spinach • Spring Mix • Pecans • Pistachios • Seeds • Walnuts • Walnuts • Mixed salad • Leaves • Blackberries • Blueberries • Carrots	TRUST GOT TRUST TOTAL SERVICE	FRUIT	FRESH CUT	NUTS	DRIED FRUIT	
CENTROL LACED LACED LACED CANADA LACED LACED	 Mixed salad Leaves Spinach Spring Mix Apricots Blackberries Blueberries Carrots Corn Garlic Mixed vegetables Mixed vegetables 	 Apricots Blackberries Blueberries Cherries Cranberries Pineapple Raspberries 	Mixed saladLeavesSpinach	 Cashews Hazelnuts Macademias Peanuts Pecans Pistachios Seeds 	• Raisins • Figs • Prunes	FOOD
TECHNOLOGY X-RAY X-RAY CAMERA CAMERA LASER / FLUO CAMERA CAM	LASER LASER CAMERA LASER CAMERA CAMERA CAMERA LASER / FLUO CAMERA X-RAY			LASER X-RAY	LASER X-RAY	SENSOR TECHNOLOGY

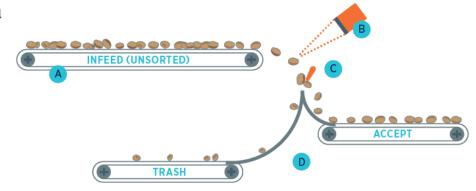


SORTING UNWASHED POTATOES: WORKING PRINCIPLE

The product is spread uniformly onto the infeed belt and will be scanned by cameras in the different inspection zones. A few milliseconds later one type of material will be rejected by intelligent finger ejectors, positioned at the end of the conveyor belt, while the good products continue their way along the sorting line.



- A Infeed (unsorted)
- Full width NIR and Color Vision sensors
- Intelligent finger ejectors
- Gentle handling convey chutes (optional)



DEFECTS & BLEMISHES REPORTING



Dirt Clod



- + Length and Width distribution (size bins) mm(ins)

Reports can be generated with the following data:

- + Total potato count #
- + Total reject count #
- + Stone, soil clod, rot, other %

+ Average Length & Width mm(ins)



Stones

Sorter Operation Data

- + Belt speed, average belt fill %
- + Object counts/second
- + Program running

- The Field Potato Sorter is ODENBERG's first venture into the unwashed potato market
- The machine uses unique near infra-red technology to remove soil clods, stones and rotten potatoes, in addition to the foreign material commonly found in fields such as golf balls, plastics, wood etc
- The FPS sorter should be used after a soil remover and is designed to fit existing grading equipment or be used as a standalone unit and can operate on harvested potato crop before and after storage
- The system also provides online potato size data for logging, plus sorter operating information



Golf Ball





RECYCLING: APPLICATIONS AND SENSOR TECHNOLOGY



	HOUSEHOLD WASTE	PACKAGING	C & D	AUTOMOBILE SHREDDER	ELECTRONIC SCRAP
MATERIAL	 Hard plastics Plastic film Mixed paper RDF Metals Organics/ Biomass 	 Plastics Plastic film Cardboard Mixed paper Deinking paper Metal 	 Inert material Plastic film Metals Wood Paper & Cardboard Plastics 	 NF metal Stainless steel Copper cables Copper Brass Aluminum Meatball sorting 	 Printed circuit boards Non-ferrous metal concentrates Cables Copper Brass Stainless steel Meatball sorting
SENSOR TECHNOLOGY	NIR VIS XRT	NIR VIS EM	NIR VIS XRT EM	NIR VIS XRT EM COLOR XRF	XRT EM NIR COLOR XRF

Cleaned wood

Copper Wire

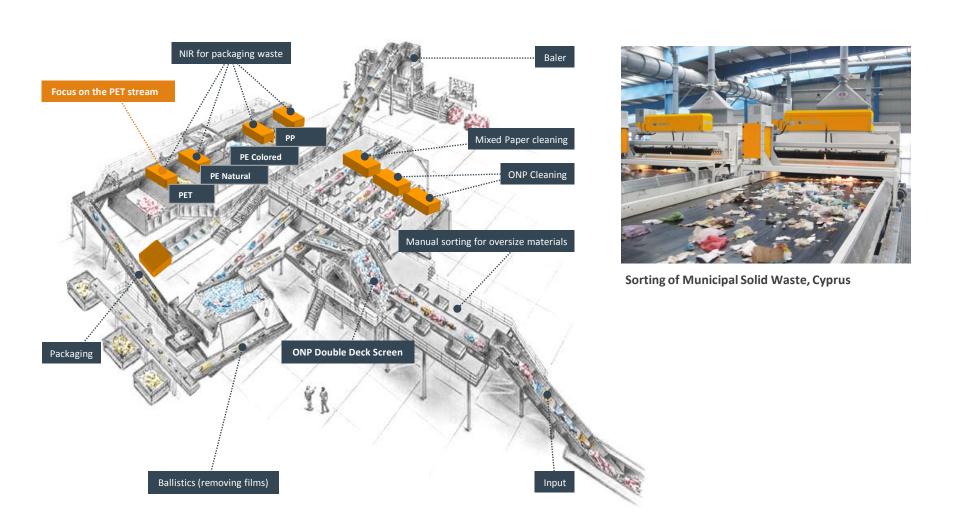
Brass

PE/PP flakes



Mixed paper

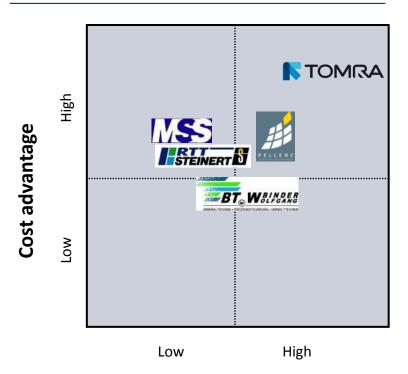
AUTOMATED WITH TOMRA SORTING UNITS





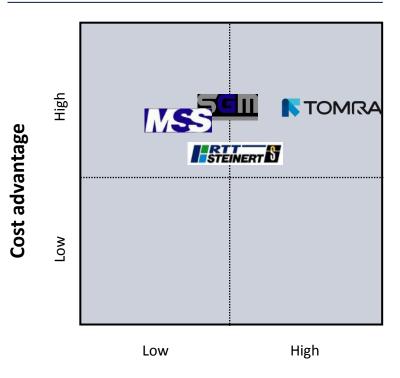
RECYCLING COMPETITIVE LANDSCAPE

Waste recycling



Technological advantage

Metal recycling



Technological advantage

Source: TOMRA analysis





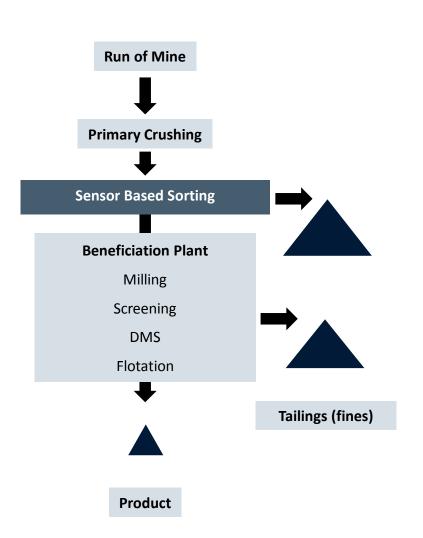
MINING: APPLICATIONS AND SENSOR TECHNOLOGY



	INDUSTRIAL MINERALS	BASE & Fe METALS	FUEL/ ENERGY	PRECIOUS METALS	DIAMONDS & GEMS	METAL SLAG
COMMODITY	• Calcite	•Copper	• Coal	• Gold	• Diamonds	• Stainless steel
	• Quarts	• Zinc	Uranium	• Platinum	• Tanzanite	• Copper
	• Feldspar	• Nickel			• Colored	• Chrome
	 Magnesite 	• Tungsten			gemstones	
	• Talcum	• Iron				
	• Dolomite	Manganese				
	• Salt	• Chromite				
SENSOR TECHNOLOGY	COLOR XRT NIR XRF	XRT COLOR EM NIR	XRT RM	XRT COLOR XRF NIR	COLOR XRT XRF NIR	XRT XRF EM
	Calcite	Copper	Coal	Gold	Diamonds	Ferro Silica Slag



THE CONCEPT OF SENSOR-BASED SORTING IN MINING



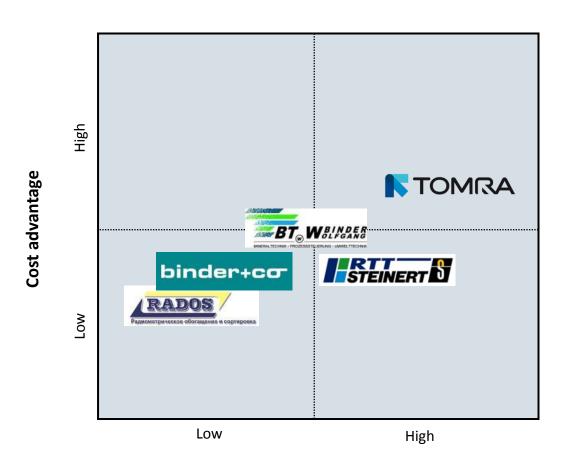


Key observations:

- 15% to 50% of the ROM can be rejected in an early stage of the process (application dependent)
- These low grade waste rocks do not need to be crushed, grinded and further treated



MINING COMPETITIVE LANDSCAPE



Technological advantage

Source: TOMRA analysis



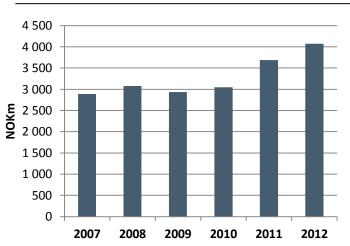
Historical financial performance



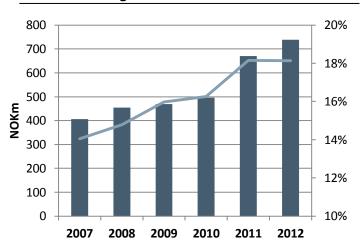


KEY FINANCIALS DEVELOPMENT

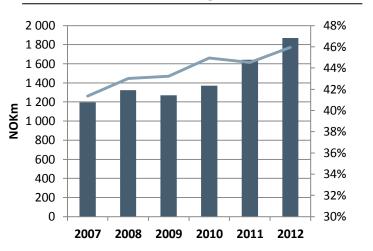
Revenues



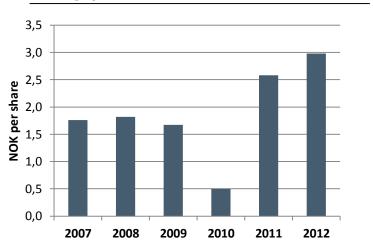
EBITA and margin



Gross Contribution and margin



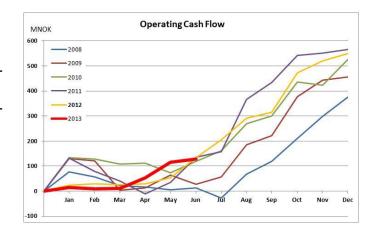
Earnings per share





FINANCIAL HIGHLIGHTS BALANCE SHEET, CASH FLOW AND CAPITAL STRUCTURE

Amounts in NOK million	30 June 2013	30 June 2012	31 Dec 2012
ASSETS	5,572	4,028	5,159
Intangible non-current assets	2,396	1,405	2,295
• Tangible non-current assets	599	504	563
• Financial non-current assets	266	282	257
• Inventory	917	669	789
• Receivables	1,259	1,076	1,078
 Cash and cash equivalents 	135	92	177
LIABILITIES AND EQUITY	5,572	4,028	5,159
• Equity	2,407	2,098	2,283
Minority interest	94	89	74
Interest bearing liabilities	1,735	727	1,551
Non-interest bearing liabilities	1,336	1,114	1,251



Ordinary cashflow from operations

• 120 MNOK (109 MNOK in 2Q 2012)

Cashflow from investments (ex M&A)

62 MNOK, (52 MNOK 2Q2012)

Solidity

- 45% equity
- NIBD/EBITDA = 1.8 (Rolling 12 months)

BEST Kwadraat NV

Fully consolidated from 2 July 2012



CURRENCY EXPOSURE

Revenues and expenses per currency;

	EUR*	USD	NOK	SEK	OTHER	TOTAL
Revenues	50 %	30 %	5 %	10 %	5 %	100 %
Expenses	45 %	25 %	15 %	10 %	5 %	100 %
EBITA	80%	60 %	- 55 %	10 %	5 %	100 %

^{*} EUR includes DKK

10% change in NOK towards other currencies will impact;

	Revenues	Expenses	EBITA
EUR*	5.0%	4.5%	8.0%
USD	3.0%	2.5%	6.0%
SEK	1.0%	1.0%	1.0%
OTHER	0.5%	0.5%	0.5%
ALL	9.5%	8.5%	15.5%

^{*} EUR includes DKK

HEDGING POLICY

 TOMRA hedges B/S items that will have P/L impact on currency fluctuations

NOTE: Rounded figures

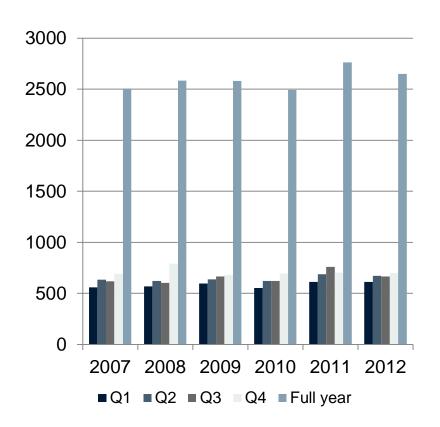
 TOMRA can hedge up to one year of future predicted cash flows. Gains and losses on these hedges are recorded in the finance line, not influencing EBITA



COLLECTION SOLUTIONS – SEGMENT FINANCIALS

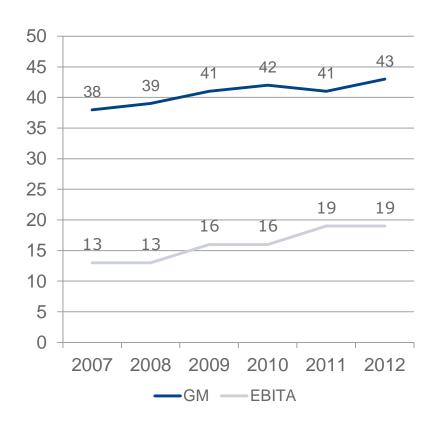
Revenue development

NOK million



Gross and EBITA margin development

Percent

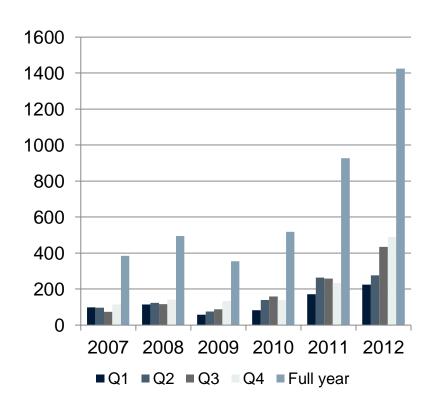




SORTING SOLUTIONS – SEGMENT FINANCIALS

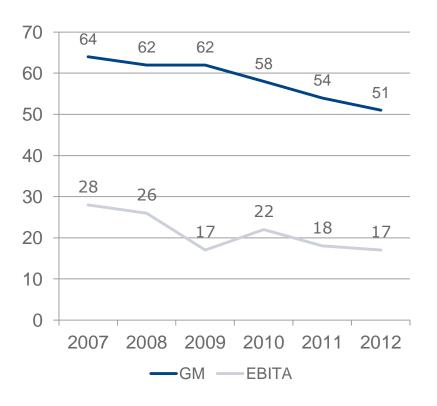
Revenue development

NOK million



Gross and EBITA margin development

Percent





Appendices









TOMRA'S INTEGRATED VALUE CHAIN IN NORTH AMERICA



In the US, offering an integrated solution to the customer is required in order to sell RVM technology



MID-WEST, EAST COAST & QUEBEC OPERATIONS

In addition to RVM sales/service, TOMRA is also involved in:

- Logistics management:
 Pick-up and transportation of collected containers
- Material processing: Sorting, cleaning, shredding/flaking/ crushing and baling materials into recyclable fractions
- Material marketing/trading: Sale and trading of processed materials on behalf of industry, which owns the collected materials

Bottlers pay a fee to TOMRA linked to volume of containers picked-up, processed and marketed







Key facts:

- Own transportation network in some states, outsourced to 3rd parties in other states
- Processing of UBCs in own facilities plus outsourced facilities
- Annual volumes processed (pounds):
 - Alu 130+ mill.
 - Glass 500+ mill.
 - Plastic 130+ mill

Material Recovery: An enabler and support segment to our North American reverse vending operation





VALUE CHAIN IN THE BUSINESS STREAM COMPACTION

SORTING AND COMPACTION AT SOURCE

PICK-UP: BALES AND BRIQUETTES TO RECYCLING
STATION OR
RECYCLING PLANT

MATERIAL RECYCLING

















COMPACTION: THE CONCEPT

The problem



The amount of waste is increasing continuously as well as the demands to take care of it:

- Cardboard
- Shredded paper
- Plastic foil
- PET bottles
- Metal cans
- Steel straps
- Semi-dry waste
- Rejects
- ...and a lot more



The solution











The result

Clean fractions of highly compacted recyclable material

Less transport More money

Less disposal More income

Less handling More efficiency

Less clutter More space

Less risk More security

Less time More productivity

Less mess More hygiene

Less trouble More satisfaction

Less energy More savings

Less pollution More cleanliness



MARKET SEGMENTS

The four main market segments:



FOOD RETAIL



NON-FOOD RETAIL

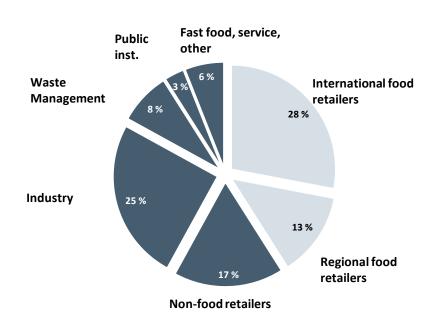


MANUFACTURING INDUSTRY



HOTELS AND RESTAURANTS

Revenue breakdown on customer segments:





UNITY INTO GROWTH

TOMRA - taking a bigger role in the resource revolution

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